

## Workshop 4

# Criteria for successful collaboration

Presented by: Karolina Isaksson and Tom Rye



Participants from: Canada,  
Chile, Brazil, Netherlands,  
Australia, Sweden, Denmark,  
UK

Researchers, Public Agencies,  
Local Government, Operators,  
Industry Groups,

13 Papers

17 Participants



# Our definition of collaboration

- Parties commit to working together to achieve what they can't achieve (so well) on their own
- Shared outcomes - not necessarily wholly shared objectives
- Collaboration is for "bigger things" than those that can be solved through coordination



# Forms of collaboration (from Sorensen, 2017)

	<b>Contract</b>	<b>Partnership</b>	<b>Mutual understanding</b>
<b>Definition</b>	Coordination via contract that specify how coordination is to take place	Coordination via voluntary, formal cooperation without penalties	Coordination via mutual understanding and common problem formulation
<b>Key to collaboration</b>	Contract – resort to court	Trust	Trust
<b>Related concepts</b>	Market  Horizontal	Network  Horizontal	Network Horizontal and vertical



# Key Themes from Workshop Papers

- **Many interesting empirical examples of collaborative processes**
- **Main reasons for collaboration**
  - Limitations in formal institutional setting
  - For new innovative outcomes
  - Build human institutional and social capital
  - Because legislation and/or contracts require it



# Key themes 2

- **Conditions influencing how collaboration functions**
- Parties see real need for collaboration,
- Desire for shared outcomes
- Cultures, traditions
- “Right” people (and continuity of people)
- Resources
- Formal conditions

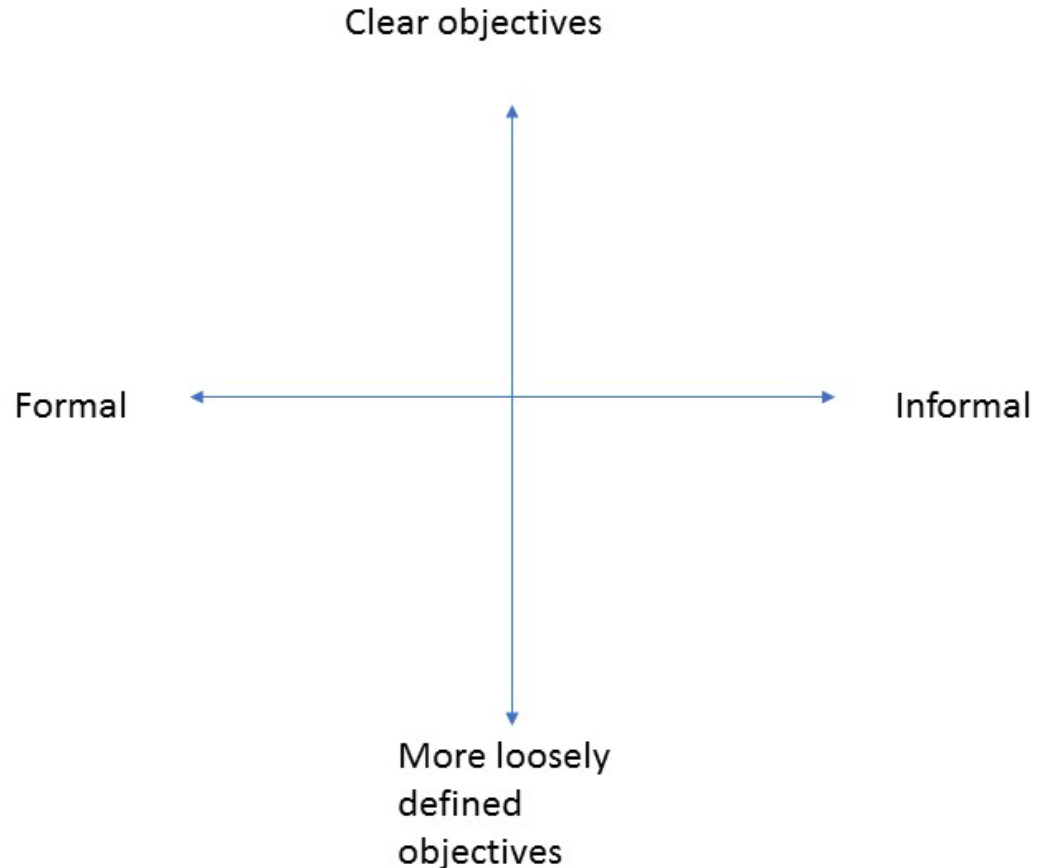
- **Outcomes of collaboration**
- Smoother decision making
- Investments, changed policies, action, improved PT, increased rents, market share
- **Limits and difficulties in collaboration**
- Other structures more efficient
- Relative power of different parties
- Institutional and regulatory frameworks
- Time and resource consuming
- What if no political mandate for it?



# Recommendations for effective collaboration

(from Petterson and Hrelja, 2017)

- Shared understanding of purpose and benefits
- Early participation
- Clarity in objectives and responsibilities, roles and capacities (within and among organisations)
- Delegate power to the individuals representing the organisations
- Raise difficult issues early
- Sufficient resources for collaboration



# Further research

- How does/can this strand of work mesh with research traditions that are stronger/more typical of Thredbo?
- Does collaboration actually improve public transport in practice?
- Comparative studies of collaboration in other fields e.g. health
- Spectrum of collaboration (less to more complete)?
- Long term studies of collaboration, and of (specific) individuals in collaboration





# Recommendations for Thredbo 16

- Bring collaboration into other workshops?
- Market Regimes and Bridging Funding Gap workshops could invite papers on collaboration
- Workshop on democratization of governance, politics and power relations within PT?
- Plenary on civil society organisations and citizen participation in PT planning (including a typical public transport using citizen); mainstream this topic in calls for papers for different workshops also



Questions? Comments?

